INVESTOR READINESS

How to ensure your business is best placed for Investment success!



SRJWW Growing Business Growing People

About Dianne Brown

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Investor Readiness

- Sources of Potential Funding
- Value Proposition
- Market Opportunity
- Management Capability
- Execution Plan
- Exit Strategy & Valuation
- 10 elements all investors want
- Pitch



Sources of Funding

Internal Investors

- Owners, Management, Employees, Banks

External Investors

Shareholders, Government Grants, Supply Chain partnership, JV's etc

Angel Investors

- Affluent individuals investing in early stage enterprises (\$25k+) "Brisbane Angels"
- Usually request equity or convertible debt (if can't pay back debt by due date, converts to equity)
- "Pitch"

ESIC Investment

- Early stage innovation companies
- Tax incentives for investors
- Criteria apply (expenses <\$1mill, assessable income <\$200k) + Innovation Test
- See https://esichub.com/



Sources of Funding

Venture Capital

- Firms that invest other entities' money in early stage enterprises (\$50k+)
- Usually request equity or convertible debt
- "Pitch" events

Private Equity

Firms that invest other entities' money for mature companies to innovate

Crowd Funding

- Online platforms such as Pozible and Go Fund Me
- Need "buy in" from your crowd connect to people
- Cash contributions ROI varies from goodwill to early-release products

Equity Crowd Funding

- Corporations Amendment (Crowd Sourced Funding) Act 2017
- Unlisted public & Pty Ltd companies <\$25mill in assets and revenue
- Ability to raise up to \$5mill per year
- Up to \$10k per investor per year
- https://equitise.com/invest



Sources of Funding

- Information requirements similar for whatever source of funding you are applying for, however focus for funder (and some data) will be different
- GRANTS = jobs & growth & economic/community development + ability to deliver
- INVESTORS = Return on Investment how much equity, \$ dividends (and when), exit strategy + ability to deliver = people (passion, commitment, experience)
- ALL funders compare potential ROI v Risk



Planning for Investment

- Engage Advisors early to support your pathway for value optimisation
 - Structure advice facilitate framework for investment (equity, "Safe" notes, Convertible Notes, units in unit trust)
 - Taxation consequences including eligibility for tax incentives if Early Stage Innovation Company
 - IP Protection



Know your Value Proposition

- Why is your product innovative?
- What is your competitive advantage?
- Why will people buy your product/service?
- What identified need/issue is it addressing?
- What are the benefits of your product?
 - Save time/\$
 - Boost performance ROI
 - Removes risk
- Independent evidence required



Developing your Value Proposition

Developing your Value Proposition

Product/Service Name:

Offers this essential benefit/gain:

Customer type:

To improve/Solve the problem/pain of:

In this better way:



Developing your Value Proposition

- Consider "spill over" benefits of your product/service such as:
 - Increased collaboration between businesses and research institutions
 - Increased international profile for industry/market
 - Diffusion of knowledge and skills
 - Support for other industries eg using Australian based manufacturer etc



Quantify your Market Opportunity

- What is your demographic target?
- What size is this market in terms of \$ revenue?
- How is your product/service scalable?
- What are the barriers to entry and how will you address these?
- See ABS, IbisWorld, economy.id and also http://momtestbook.com/ to develop your skills on how to ask questions/ develop surveys to identify your market
- Validate your market industry conventions with customer EOI + potential orders, Facebook stats (likes etc), Surveys where you validate key assumptions
- Provide independent verification from an expert in this field



Management Capability

- What skills and expertise do you have to ensure the project is a success?
- How will you address any gaps?
- Consider an Advisory board



Execution Plan

- Business Strategic plan
- Business structure does it facilitate investment?
- Project activity milestones, budget and deliverables
- Financial Model sales cycles & pipeline, sustainable margins, positive cashflow
- IP Rights what are they and how are they or will they be protected?
- Risk Analysis including mitigation strategies



Exit Strategy

- Investors key focus = Return on Investment
 - For new businesses valuation is based on investors perception of the likelihood of return
 - Target investors from similar industry more comfortable with risk
 - Sophisticated Investors
- When
- How



Exit Strategy - Valuation

- ROI based on future maintainable earnings (or potential FME for early stage busienss)
- Capitalisation rate (multiple of earnings) method to value free cash flow
- Simplified formula:
 - XY where X = FME and Y = EBIT multiple
 - EBIT multiple is reciprocal of investor's required capitalisation rate
 - EG Investor requires 25% ROI, reciprocal = 4



10 Elements all Investors want

1. People

passion, commitment, experience, synergy

2. Value Proposition

Solves a defined problem, unique

3. Intellectual assets

Protectable, compelling, differentiated skill sets

4. Market and Customers

Who, Where, Size, Barriers to entry, competitive awareness

5. Structure for Investment

 Company shares – share classes and voting rights, Units in unit trust, future dissolution of ownership, convertible notes or SAFE notes (simple agreement for future equity)



10 Elements all Investors want

6. Growth

rapid v staged growth, clear strategy, global vision

7. Financial Model

Sales cycle & pipeline, sustainable margins, path to positive cash flow, eligibility for Early Stage Investment

8. Strategic Fit

Fits with investor's core business or portfolio

9. Exit for financial Investors

Value creation, clear path for ROI, when, how, \$\$

10. Data

Evidence – technical data support, verifiable & independent



Developing your Pitch

- What's the problem or unmet need?
- What's our solution?
- Who's going to benefit? (customer)
- How big's the market? (scalability)
- What's the WOW factor?
- Why is it better than the competition?
- Why do we think you'd be interested?



Developing your Pitch

- How will it make money? (business model)
- How do we know all this? (data)
- What's the pathway to market?
- What's the timeline from proposal to profit?
- How will we get there? (licence, sales, exit strategy including return on investment)
- What do you need to make this happen? (\$ investment)



Developing your Pitch

- Create your pitch deck
 - Power point
 - For good examples see <u>Startup Pitch Decks</u>
 Of 21 Companies Before They Became
 Billion-Dollar Companies | CB Insights
 Research
 - Detailed Investment Memorandum



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